



AperTO - Archivio Istituzionale Open Access dell'Università di Torino

Distressed M&A: a systematic literature review

| This is the author's manuscript |
|---|
| Original Citation: |
| |
| |
| |
| Availability: |
| This version is available http://hdl.handle.net/2318/2032472 since 2024-12-02T20:18:53Z |
| Publisher: |
| EuroMed Academy of Business |
| |
| |
| Terms of use: |
| Open Access |
| Anyone can freely access the full text of works made available as "Open Access". Works made available under a Creative Commons license can be used according to the terms and conditions of said license. Use of all other works requires consent of the right holder (author or publisher) if not exempted from copyright protection by the applicable law. |

(Article begins on next page)

DISTRESSED M&A: A SYSTEMATIC LITERATURE REVIEW

Vittorio, Laus; Battisti, Enrico; Salvi, Antonio

Department of Management "Valter Cantino", University of Turin, Turin, Italy

ABSTRACT

While analyzing mergers and acquisitions (M&As) as opportunities for growth and strategic change (Bauer and Matzler, 2014), corporate finance and business management researchers understood that distressed M&A could have been a significant area of study in their field (Schendel et al., 1976; Balcaen et al., 2012; Renneboog and Vansteenkiste, 2019; Cefis et al., 2022). Distressed M&A involves companies facing financial distress that explore strategic options to reorganize their business instead of resorting to liquidation or bankruptcy, a phenomenon whose analysis can disseminate knowledge and awareness for all stakeholders who deal with enterprises in crisis (Altman et al., 2019). Even though the literature has offered various contributions about acquisitions of distressed assets (e.g. Jory and Madure, 2009; Amira et al., 2013), the research into the motivations behind acquisitions by distressed firms is scant (Zhang, 2022), but invigorating (Coyne et al., 2021; Nejadmalayeri and Rosenblum, 2022). In contrast to the intuition that corporate financial distress inhibits M&A activities, distressed firms contribute to an economically significant proportion of aggregate takeover activities (Zhang, 2022). Few literature reviews on such topics can be found, including one that focuses primarily on M&A with only a section concerning "distressed target acquisitions" (Renneboog and Vansteenkiste, 2019), another one that examines corporate distress and turnaround with only few hints to M&A (Schweizer and Nienhaus, 2017), and one final review that covers such themes altogether (Cefis et al., 2022), but still focuses primarily on firm exit. Based on our best experience, the topic of distressed M&A has not yet been studied systematically. Given the relevance of the topic, there is an impelling need for a Systematic Literature Review (SLR), that is the most valuable methodology for the advancement of knowledge and deepening research (Elsbach and Van Knippenberg, 2020). We carried out a framework-based review using the ADO-TCM integrated framework (Lim et al., 2021) that includes antecedents, decisions, outcomes, theories, contexts, and methods. To address the existing research gap, we formulated the following research questions: (RQ1): What do we know about distressed M&A? (RQ2): How do we know about distressed M&A? (RQ3): Where should the research on distressed M&A be heading? To achieve the research aim, we conducted a SLR according to the PRISMA protocol (Page et al., 2021). No time-related filter was applied, and the cut-off date is end of 2023. Scopus, the database used for the review, is considered the largest abstract and citation data warehouses in numerous subject fields, especially in business and management (Wu and Wu, 2017). We used a search string that includes a block of words related to the concept of distress (Kücher et al., 2019) and another one related to M&A

Global Business Transformation in a Turbulent Era

(Battisti et al., 2021). The exclusion-inclusion process was performed through the application of both qualitative and quantitative filters (e.g., ABS ranking, language, subject area, type of contributions), resulting in a sample of 122 papers. Our analysis reveals the dominant use of empirical articles, the majority of which employ quantitative methods, whilst literature reviews and theoretical papers account for a smaller portion of the research corpus. In terms of theories, our study anticipates a pronounced usage of the agency theory (Jensen and Meckling, 1976), highlighting its importance in contemporary research. In parallel, we envision moderate applications of the theory of optimal capital structure (Robichek and Myers, 1966), the signaling theory (Spence, 1973). In addition, we anticipate a diverse range of bibliometric references, including influential authors, prestigious journals, renowned affiliations, citations, as well as an analysis of publication trends. Through the comprehensive analysis of the existing papers, we present an integrative framework that outlines the characteristics of distressed M&A, offering insights into its drivers, strategies, and implications for various stakeholders. Our framework contributes to the literature as it aims to reinvigorate high-level academic discourse by providing a pathway for further investigation of this topic. In terms of practical contributions, we provide a comprehensive understanding that can inform policymakers, organizations, and stakeholders which, in turn, can help shape more effective strategies and practices aimed at restructuring firms and re-establishing the going concern.

Keywords: Distress, Restructuring, M&A, Distressed M&A; Systematic literature review.

REFERENCES

Altman, E. I., Hotchkiss, E. and Wang, W. (2019), Corporate financial distress, restructuring, and bankruptcy: analyze leveraged finance, distressed debt, and bankruptcy, John Wiley & Sons, New York, NY.

Amira, K., John, K., Prezas, A. and Vasudevan, G. K. (2013), "Leverage, governance and wealth effects of asset purchasers", Journal of Corporate Finance, Vol. 22, pp. 209-220.

Balcaen, S., Manigart, S., Buyze, J. and Ooghe, H. (2012), "Firm exit after distress: differentiating between bankruptcy, voluntary liquidation and M&A", Small Business Economics, Vol. 39, pp. 949-975.

Battisti, E., Christofi, M., Vrontis, D. and Nirino, N. (2021), "Past, present, and future of mergers and acquisitions in the MENA region: a systematic review and integrative framework", International Studies of Management & Organization, Vol. 51(3), pp. 276-296.

Bauer, F. and Matzler, K. (2014), "Antecedents of M&A success: The role of strategic complementarity, cultural fit, and degree and speed of integration", Strategic management journal, Vol. 35(2), pp. 269-291.

Cefis, E., Bettinelli, C., Coad, A. and Marsili, O. (2022), "Understanding firm exit: a systematic literature review", Small Business Economics, Vol. 59(2), pp. 423-446.

Coyne, J., Kim, K. H. and Talakai, J. (2021), "At-risk acquirers: survival strategy or last-ditch effort?", Accounting & Finance, Vol. 61(4), pp. 5783-5808.

Elsbach, K. D. and van Knippenberg, D. (2020), "Creating high-impact literature reviews: An argument for 'integrative reviews'", Journal of Management Studies, Vol. 57(6), pp. 1277-1289.

Jensen, M. C. and Meckling, W. H. (1976), "Theory of the firm: Managerial behavior, agency costs and ownership structure", Journal of Financial Economics, Vol. 3(4), pp. 305-360.

Jory, S. R. and Madura, J. (2009), "Acquisitions of bankrupt assets", The Quarterly Review of Economics and Finance, Vol. 49(3), pp. 748-759.

Lim, W. M., Yap, S. F. and Makkar, M. (2021), "Home sharing in marketing and tourism at a tipping point: What do we know, how do we know, and where should we be heading?", Journal of business research, Vol. 122, pp. 534-566.

Nejadmalayeri, A. and Rosenblum, A. (2022), "Distressed acquirers and the bright side of financial distress", International Review of Financial Analysis, Vol. 83, pp. 102303.

Page, M. J., McKenzie, J. E., Bossuyt, P. M., Boutron, I., Hoffmann, T. C., Mulrow, C. D. ... and Moher, D. (2021), "The PRISMA 2020 statement: an updated guideline for reporting systematic reviews", International journal of surgery, Vol. 88, pp. 105906.

Renneboog, L. and Vansteenkiste, C. (2019), "Failure and success in mergers and acquisitions", Journal of Corporate Finance, Vol. 58, pp. 650-699.

Robichek, A. A. and Myers, S. C. (1966), "Problems in the theory of optimal capital structure", Journal of Financial and Quantitative Analysis, Vol. 1(2), pp. 1-35.

Schendel, D., Patton, G. R. and Riggs, J. (1976), "Corporate turnaround strategies: A study of profit decline and recovery", Journal of general management, Vol. 3(3), pp. 3-11.

Schweizer, L. and Nienhaus, A. (2017), "Corporate distress and turnaround: integrating the literature and directing future research", Business Research, Vol. 10, pp. 3-47.

Spence, M. (1973), "Job market signaling", Quarterly Journal of Economics, Vol. 87(3), pp. 355-374.

Wu, Y. C. J. and Wu, T. (2017), "A decade of entrepreneurship education in the Asia Pacific for future directions in theory and practice", Management Decision, Vol. 55(7), pp. 1333-1350.

Zhang, E. Q. (2022), "Why are distressed firms acquisitive?", Journal of Corporate Finance, Vol. 72, pp. 102126.